Risk and Governance

Independent intelligence on fund governance issues

Issue 99 • November 2019

Ireland's jumbo directors: an update

The Central Bank of Ireland's ICAV register is a very useful tool for monitoring both fund directorships and fund manager relationships held by Irish non-executive directors.

It reveals that some Irish fund directors have an astonishingly large number of manager relationships. Some appear to have more manager relationships than in any other fund jurisdiction, including Cayman. 10 Irish independent directors, with the largest number of funds, have 312 different relationships with asset managers.

The last time The NED looked at the CBI's Register of Registered Irish Collective Asset-Management Vehicle (ICAV) for information on directors was six months ago. We wanted to see if the introduction of CP86 has made a difference to the number of fund board positions held by Ireland's independent directors. CP86, which covers directors' time commitments, came into effect in July 2018.

Our analysis back in the spring showed that CP86 has not made any difference. But we were told it would take some time before CP86's impact would be felt.

Continued on page 13 >>

ESG governance ratings

There has been more of a focus on the 'E' and 'S' in ESG investing. But investors are now interested in the 'G' too. The NED is consulting on governance ratings for managers and conceivably for fund boards according to agreed ESG criteria.

According to Pascal Blanque, Chief Investment Officer at Amundi Asset Management, there is now \$30 trillion of assets invested in ESG mandates. He says that ESG assets have grown by 34% over the last two years.

As The NED mentioned in October, the speed at which ESG has taken off, and the affect that it is having right across the global investment industry, is extraordinary. ESG investing is closely associated with the UN's backed PRI (Principles for Responsible Investment). The PRI is followed by approximately 1,600 investors representing over \$70 trillion in assets. ESG is also closely associated with Impact Investing.

Continued on page 14 >>

Contents

News	2
IFI Jersey event	2
The NED's Director survey	3
Substantial change ahead in the EU	3
Transparency coming to US shell companies?	4
Sham independents	5
2020 the year of BEPS	7
Risk governance: does it add value?	10
Ireland's jumbo directors: an update – continued from page 1	13
ESG governance ratings – continued from page 1	14
Expert Fund Boards	16

IFI Global Research

ADI

How the tax tsunami impacts fund domiciliation decisions

The NED

Alternative Fund Governance: The View of Investors (US & Europe)

The Tracker

The impact of AIFMD on US managers (incl remuneration & ManCos)

For more information, please e-mail <u>Tamara Sims</u>

The NED is published monthly by IFI Global Ltd. Annual subscription is £340. No part of this publication may be distributed or reproduced in whole or in part without prior written permission from the publisher. All contents copyrighted.

The NED Subscription Form

With your NED subscription:

- 12 issues of the publication.
- Attendance at all NED events.
- Receipt of NED research. The NED has developed a proprietary databank of information on investor and manager views on board composition, practise and preferred director qualifications.
- The NED Directory. Subscribers are welcome to be included in the NED Directory of fund directors on nedglobal.com.

This form can be completed and saved in Acrobat Reader and then emailed to Tamara Sims

Name:				
Company:				
Address:				
Email:		Tel:		
Date:			cription to The NED is £340 scription to The NED is £850	
Payment options				
Direct Transfer HSBC Bank Plc Oxford Summertown Branch	Account: IFI Global Ltd Bank Account No: 41444530 Sort Code: 40-35-35 IBAN: GB95HBUK40353541444530 SWIFTBIC: HBUKGB4B		By Cheque (£ Sterling only) Make cheque payable to: IFI Global Ltd. 10 Arthur Street London EC4R 9AY	
For additional information please contact Tamara Sims at sims@ifiglobal.com IFI Global Ltd, 10 Arthur Street, London EC4R 9AY Tel: +44 (0) 207 220 9077				
The NED is published by IFI Global Ltd, 10 Arthur Street, London EC4R 9AY Tel: +44(0)207 220 9077 Editorial & research enquiries: Simon Osborn e-mail: osborn@ifiglobal.com Tamara Sims e-mail: sims@ifiglobal.com				