Independent intelligence on fund director issues

Issue 33 • May 2014

3

3

5

7

12

14

18

## Governance risk: stay away from the US

Much effort has gone into trying to improve governance standards of offshore funds since the market crisis. Some US investors have played a prominent role in this, especially with regard to Cayman. But there is one jurisdiction, well above any other, that investors should stay away from if alternative governance risk is a concern: the US.

The NED is in the process of compiling a report on alternative fund governance risk standards by jurisdiction. Governance risk is significantly higher in the US than offshore mainly because of the lack of any independent governance structure for most alternative funds and, in particular, as a consequence of the way that many partnership agreements are drafted.

It is doubtful that US alternative governance standards have been compared to those in the international fund domiciles before. If they had then the emerging debate in the US about how to implement reform to domestic partnership structures might have made more progress.

Continued on page 9 >>

## SEC's private fund unit swings into action

The SEC's new unit to examine practices at private fund partnerships has already swung into action. The first public manifestation of the unit's work is an unprecedented attack on governance standards at private equity funds. Following a preliminary round of investigations the SEC's Andrew Bowden has said that the unit has found a "remarkable" level of law-breaking and cheating. (The NED report in April on this unit which is dedicated to examining practices of US hedge fund and private equity partnerships.)

Speaking at a private equity conference earlier this month he said that just 150 private equity partnership structures had been inspected so far but that many were guilty of possibly deceitful behaviour. Half of the examinations uncovered what Bowden called "violations of law or material weaknesses in controls."

Continued on page 2 >>>

# Contents Governance risk: stay away from the US

SEC's private fund unit swings into action

Offshore fund board majority not necessary – HMRC

Another hedge fund fraud

Private fund charged with running Ponzi scheme

News from the Domiciles

CIMA appoints Heather Smith to replace Yolanda McCoy

Cayman Director & Licensing Law gazetted

Cayman directors don't provide enough transparency says investor

KB Associates publishes paper on the use of Side Letters by managers 6

No risk managers in Luxembourg

**CIMA on those reforms** Interview with Yolanda Banks-McCoy

A Weavering moment to come for AIFMD fund boards?

The NED Directory
Information on how to join the database

Companies and Associations mentioned in this issue:

CIMA Capital
Gottex THSH
Grosvenor SEC

HMRC Sratton Street

KB Assoc USS Legg Mason Weavering

Maples & Calder

MPL New Steam

The NED is published monthly by IFI Global Ltd. Annual subscription is £340. No part of this publication may be distributed or reproduced in whole or in part without prior written permission from the publisher. All contents copyrighted.



### The NED Subscription Form

#### With your NED subscription:

- 12 issues of the publication.
- Attendance at all NED events.
- Receipt of NED research. The NED has developed a proprietary databank of information on investor and manager views on board composition, practise and preferred director qualifications.
- The NED Directory. Subscribers are welcome to be included in the NED Directory of fund directors on nedglobal.com.
- Access to DirectorSearch. Subscribers can respond to the search announcements for board positions on the DirectorSearch section of the nedglobal website.

This form can be completed ar	nd saved in Acrobat Reac	ler and then ema	iled to <u>Tamara Sims</u>
Name:			
Company:			
Address:			
Email:		Tel:	
Date:		An annual subsc	ription to The NED is £340
Payment options			
Direct Transfer HSBC Bank Plc Oxford Summertown Branch	Account: IFI Global Ltd Bank Account No: 41444530 Sort Code: 40-35-35 IBAN: GB58MIDL4035354144 SWIFTBIC: MIDLGB2148J		By Cheque (£ Sterling only) Make cheque payable to: IFI Global Ltd. 10 Arthur Street London EC4R 9AY
For additional information please contact Tamara Sims at sims@ifiglobal.com			

The NED is published by IFI Global Ltd, 10 Arthur Street, London EC4R 9AY Tel: +44(0)207 220 9077

Editorial & research enquiries:

Simon Osborn e-mail: osborn@ifiglobal.com

Directory & event enquiries:

Tamara Sims e-mail: sims@ifiglobal.com

Subscription enquiries:

Alan Hallett e-mail: hallett@ifiglobal.com

IFI Global Ltd. Registered Office: Greyfriars Court Paradise Square Oxford OX1 1BE Registered in England: No.7648308

IFI Global Ltd, 10 Arthur Street, London EC4R 9AY Tel: +44 (0) 207 220 9077